



TOWN OF MAYNARD
OFFICE OF THE TOWN ADMINISTRATOR
MUNICIPAL BUILDING
195 Main Street
Maynard, MA 01754
Tel: 978-897-1375 Fax: 978-897-8457
www.townofmaynard-ma.gov

Gregory W. Johnson
Town Administrator

January 16, 2026

Dear Honorable Select Board,

In accordance with the Town Charter, I hereby transmit to you my recommended Fiscal Year 2027 (FY27) comprehensive budget.

The General Fund budget as proposed totals \$55,819,534 which is an increase of \$1,170,998 or 2.14% from the current budget. I have sent you the recommended "omnibus" budget and attached is a summary comparison of revenues and expenses.

The funding that supports this budget is structurally balanced using conservative revenue estimates. I am especially grateful to the Finance Team and all department heads for their advice and contributions to the development of my recommendations.

Every effort has been made to implement measures that maximize productivity and consistently deliver high quality services. We are extremely fortunate to have such a professional and skilled staff that is committed to excellence. The Town's leadership team is committed to moving Maynard forward and building a sustainable community.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "G.W. Johnson".

Greg Johnson



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Town Administrator's (TA) Recommended Fiscal Year 2027 (FY27) Comprehensive Budget Message

In the next fiscal year, Maynard will continue to be a community where families move to and thrive, as we will see the roll-out of a modernized trash and recycling program, kids in the new Green Meadow School, and marketable reputation for commercial investment. As one indicator of the town's economic attractiveness, in the last four fiscal years the average single-family household's assessed value has increased on average \$48,102.

Unfortunately, the town is experiencing uncomfortable water capacity while it welcomes redevelopment and growth. In order to allow for sustainable growth and provide revenue to meet the costs for essential services, the town needs to invest in water infrastructure, while recognizing the lengthy-construction time and costs of such an endeavor. Despite the careful planning, compromises, resource-stretching and hard work by town staff, the costs for government services are increasing at especially challenging rates. While health care in Massachusetts is world-class, its costs exponentially rise, and the single line-item for health insurance for town-employees encompasses nearly all of "Prop 2.5" regular tax growth for FY27. Federal monies for state-administered programs are decreasing or ending, which will have an unknown impact on municipalities in the next fiscal year. However, just as Maynard showed its strength against the strains and uncertainties of the COVID-19 pandemic, I am confident we will continue to thrive thanks to the community's characteristic unity and forward-thinking.

Key-Takeaways:

- Introduction of the Solid Waste and Recycling (SW&R) Enterprise, its budget and billing.
- The Override increases for Council On Aging (COA) and the School Department were incorporated into the base figure from which to increase for FY27 recommendations.
- Revenue from Ambulance Receipts were re-evaluated and allocated towards associated expenses.
- "Free Cash" has not been certified by the Department of Revenue (DOR) at this time, and therefore recommendations for its allocation are not final.
- Health insurance for employees is projected to increase by 15% for \$988,605 over FY26.
- Property/liability insurance is projected to increase by 8% increase, and adds coverage for the new Green Meadow Elementary School, for total increase of \$71,972 over FY26.
- Retirement assessment costs increase by 6.78% for \$224,669 over this fiscal year.
- School Department recommendation is an increase of \$813,749, or 3.34% over FY26, which is \$(397,493) less than the School Committee's request for FY27.
- Recommending moving forward with water capacity improvements at Rockland Avenue through Town Meeting authorized bonds and debt exclusion.
- Reserve Fund recommended at \$205,000, traditionally \$250,000.
- New hire recommendations include a part-time library assistant and a full-time Town Engineer. The latter's costs to hire is projected to be offset by reductions in consulting expenses, although any full-time position has associated benefits costs as well.
- Other than the use of Ambulance Receipts for Fire Department capital items, no direct funding for capital purchases is included from the General Fund.
- The estimated tax revenue of \$1,287,830 in FY27 projects the Average Single Family Households' tax bill impact to increase by approximately \$303, using FY26 assessed values and classification shift and rates.

The assumptions for revenue and expenses may change in a short time, when final reports are received, such as state aid and insurance rates.

Revenue:

The basis of any budget begins with revenue projections. For FY27, we began with the prior year's levy limit of \$40,103,661. This base amount includes the Override increases approved for this fiscal year by voters. We added an increase to property tax collections by 2.5% in accordance with "Prop 2 ½", which adds \$1,002,592. Consistent with historical trends, "New Growth" of additional tax collection for increased valuation is estimated at \$350,000. This New Growth estimate is derived from an analysis of building permits, market values, development projections, and anticipated personal property collections. While the town received substantial growth from new property developments in the last few years, new development is limited, and growth seems to be leveling going forward. The sub-total of real estate revenue with Prop 2 ½ and New Growth is projected as \$41,456,253.

"Local Aid" from the state, both for General Government and School support, is uncertain during the development and proposal of this current fiscal year's operating budget. My projections for "local aid" from the state is \$6,454,158, or \$126,552 at 2% over FY26 state contributions. This projection assumes stable revenues, but also considers the uncertainty of assessments against the town's local aid, namely derived by from Charter School and "School Choice" out-of-district tuition obligations. When Local Aid from the state is known, I will advise the Select Board on how to propose to Town Meeting to appropriate funds accordingly. Options may include: supplementing or lowering the Maynard Public School District's operating budget recommendation; supplementing or lowering general government's operating budget; or reducing the appropriation from New Growth, which implies less tax collection and lowering the increase to taxes for FY27.

"Local receipts" collected through fees, permits, licenses and other forms of payments other than real-estate taxes is conservatively estimated to be \$(395,200) less than this current fiscal year's, for a total projection in FY27 to be \$3,331,000. These projections remove revenue from trash sticker collection, which assumed \$500,000 in sales for FY26, and wasn't half the anticipated costs of services. A temporary, part-time Solid Waste and Recycling Coordinator was hired this fiscal year to support the initiation of a modernized program for billing and collection, funded through an already voter-approved new enterprise fund.

Tax-collected revenue for levy excluded debt (Debt Exclusion) is currently shown as \$(64,762) less for FY27, at \$3,321,366, as debt through bonds is paid off. The new elementary school's construction is well underway, and is expected to be completed mid-FY27. The bonding scheme to fund the construction will continue, and revenues collected through debt exclusion are balanced with against debt service expenses. As excluded debt is paid off, the amortized bond premium on excluded debt decreases by \$(1,857) for FY27 for a total of \$16,274 in revenue.

Transfers from other internal sources contributes to calculated revenue, including from the water, sewer enterprise budgets, the ambulance services' receipt for appropriation, and from "Public, Educational, Governmental" (PEG) payments from local cable providers. A new category of transfers is projected from the establishment of a Solid Waste and Recycling Enterprise budget. The total from transfers is projected to decrease by \$(242,149) from FY26, as next fiscal year will not count last Annual Town Meeting's approved transfer from General Stabilization and allocation of Free Cash for this fiscal year's SW&R costs. However, recommended transfer from the town's Ambulance Receipts revenues increased in order to fund capital and material expenses directly related to the operation of ambulance services. Justification for this increased transfer from Ambulance Receipts are that revenue is historically higher since the introduction of Maynard Crossing residences, and this fiscal year (FY26) is the last year for a lease-to-purchase scheme for an ambulance, freeing approximately \$72,000 for other needs from Ambulance Receipts revenues. Transfers from the town's Water and Sewer Enterprise funds will be part of the Director of Public Works (DPW) budget recommendations for the Water and Sewer Enterprise

rate-schedule changes for FY27 to the Select Board who serve as the enterprises' commissioners. PEG Revenues are expected to remain stable.

The total revenue projected for the TA Recommended FY26 Budget is \$55,189,534. This is an increase of \$775,175, or 1.41% over the current FY26 budget.

The town captures other means to offset costs. Grants are and will be aggressively pursued to help offset operating and capital demands on revenue. Credits from the town's solar arrays are applied to energy costs. Procured energy supply contracts offer stable rates for town facilities. "Free Cash" from unspent FY25 collected funds are recommended to be appropriated to support capital plans.

Expenses:

Expenses are proposed by government function, as shown in the Town Meeting's Warrant and appendices. For General Government, the TA recommended FY27 budget proposes an increase of \$128,343 which is 2.9% over the FY26 budget. This function mainly covers the offices of Town Hall, but also includes the general costs for the "business" of running the local government, such as technology, utilities, and property insurance. Personnel contracts reflected in this budget include those that have been ratified in FY26. This budget also includes set-aside for not-yet negotiated terms for the Police and Clerical unions. This set-aside is later transferred to department budgets at the close of the fiscal year to reflect changes in compensation following ratification. Technology services costs are largely consolidated under General Government, and regular upkeep and asset replacement requires added budget to meet the business needs of offices. A new meeting document platform (to replace the obsolescent "Board Docs") is planned to roll out in FY26, and the increased costs of the new system are budgeted in FY27. The town's cyber-security measures are also planned to be replaced for additional protection, and those new costs are assumed in FY27. The Clerk's Office increased its projected costs for elections to account for the Governor's election. Other than the use of Ambulance Receipts for public safety acquisitions, this budget recommendation does not include any capital expenditures from an operating fund. The town's Capital Planning Committee (CapCom) has previously strongly advocated for less reliance on Free Cash and more regular General Fund support to meet the town's substantial capital planning needs. Like health insurance and pension obligations, the town's liability insurance covers both town and school department personnel and assets. The town's liability and property insurance premium is projected to increase 8%, due to high loss-ratios in FY26 (especially factoring major water damage to the Green Meadow School in January 2025). Property insurance is also increasing to cover the new elementary school's opening, while also removing the old school from our covered properties once demolished. For FY27, the cost for liability/property insurance, including the new school, as well as public safety's special coverage, increases 8%, or \$71,972. General Government covers the cost of utilities for town departments, and our long-time energy market consultants advise an increase of 5% for gas-related expenses, but mostly flat electricity costs thanks to previously procured rates.

Public Safety's budget proposal is an increase of \$237,262 for FY27 which is 3.98% over the FY26 budget. This reflects increases to contractual obligations for salaries for the Fire and Dispatcher unions, but not for the Police union until their contract is ratified. The Fire Department's budget request for FY27 included an increase in salaries for a Deputy Fire Chief position, and I endorse the justification presented by the Fire Chief for the creation of this position. However, the demands of other departments' budgets requires restraint for FY27, but I strongly encourage the appropriation for the salary for a Deputy Fire Chief in the near future in order to support the department's leadership structure to meet the demands of growth in the community. Ambulance Receipts and inspection fees changes are being considered to compensate for the costs to hire a Deputy Fire Chief. The Fire Department does expect to pay out Sick Leave Buy Back for retiring members in FY27 due to union obligations. Costs to replace needed equipment and supplies for the Fire Department is funded by both General Fund and Ambulance Receipts. The town is anticipating incorporating the benefits of regional dispatch services that has been endorsed by the Select Board, including capital acquisitions and systems upgrades, but we have not yet begun the transition to this program.

For Maynard Public School District, the TA recommended FY27 budget proposes \$25,177,506 for an increase of \$813,749 which is 3.34% over FY26. The School Committee and Superintendent's Office is expected to provide a report as to their proposed expenditures based on this recommendation. The TA recommended appropriation is \$(397,493) less than their requested amount. With no accurate estimation of Local Aid for the School District from the state in the current TA recommended budget, the Select Board can consider adjusting the District's budget appropriation when information is received. It should be noted that school department expenses are funded through other avenues in the TA recommended comprehensive budget, including capital funding, liability and health insurance. Assabet Valley Regional Technical High School's (AVRTHS) assessment is \$1,098,160, for a decrease by (20.38)% or \$(281,141) over the current fiscal year, due to reports of a decrease in attendance by 6 pupils in FY27 from Maynard.

Public Works' (DPW) budget proposal is a decrease of \$(907,189) which is (30.09)% lower from the current FY26 budget. This reflects the removal of trash and recycling services from the town's General Fund, instead opting to fully implement the Town Meeting approved Solid Waste and Recycling Enterprise fund. Any enterprise fund's budget requires appropriation by Town Meeting, which currently includes the water and sewer enterprise budgets. The department's past costs for Solid Waste and Recycling Services totaled over \$1 million, offset by trash sticker revenue projected at only \$500,000, thereby requiring subsidization from property taxes, or another source. The town's Public Works budget does reflect increases to meet contractual obligations, and includes supporting repairs and maintenance of vehicles, equipment, street lights, buildings and grounds, and tree maintenance, as well as Municipal Separate Storm Sewer System (MS4) services. This recommended budget proposal does not include the creation of a number of requested positions, including operations supervisor and facilities manager (currently a role of the DPW Director). My FY27 budget recommendation does include the hiring of a full-time Town Engineer, instead of solely relying on consultant services. The estimated salary and benefits of a Town Engineer position is approximately \$140,000, while the estimated costs for engineering consultants was \$170,000. Therefore, hiring the Town Engineer and using the remaining balance of allocated funds to supplement engineering services is expected to be level costs with the current fiscal year for the DPW. An expected great advantage of hiring a Town Engineer to have presence five days a week, whereas contracted services is limited to about one day a week. As for the positions not recommended to be funded, the Director of Public Works has sound justification for the positions, and these positions may align with the FY27 of the Select Board, therefore the Board may redirect proposed appropriations accordingly. The recommended DPW budget also adds funds to support maintenance of fields at the new Green Meadow Elementary School, as part of the long-standing agreement with the School Department for grounds and fields maintenance.

Culture and Recreation's budget is for library services, and my proposal is an increase of \$36,549 which is 4.99% over the FY26 budget. This budget meets the obligated 16% devotion of borrowing expenses to be eligible for state-assistance, and supports an additional 7-hour staff member, as advocated by the Library Trustees. This budget also reflects actual costs for maintenance and repairs to the facility.

Debt exclusion, approved by the voters, allows the town to assess taxes above the Proposition 2 ½ limits set by law. Debt exclusion collection for FY27 is projected at \$3,247,640, which is \$(66,617) less than FY26, due to debt obligations being paid off. As noted earlier, the bonding scheme for funds to pay for the new Green Meadow School construction continue. As construction continues and payment is due to contractors, bonds are acquired and tax-bills reflect premiums and interest on those bonds. The Select Board may also consider costs associated with a debt exclusion to fund the construction elements of the water enterprise's master plan's Phase 2 at the Rockland Well Field, including a new well source and associated improvements to the water treatment plant. Funding this project is imperative to addressing the town's strained water capacity, as well as meeting increased treatment requirements. More information is provided later in the capital improvement plan of this message.

Non-excluded debt service budget proposal decreases by \$(3,233) or -3.14%, for a total of \$99,776 in FY27. This is debt paid-for from within the levy limit, and not collected separately for exclusive purposes. New non-excluded debt service is being considered, but is not incorporated into this budget recommendation, including upgrades to heating and air-conditioning (HVAC) at Town Hall, but that project is anticipated to be subsidized by state grant funding, as well as recommended Free Cash allocation.

The budget proposal for employee benefits increases by \$1,233,274, or 11.71% for a total of \$11,760,873 in FY27. This reflects increases to our retirement system pension contributions for \$224,669, or 6.78% over FY26. Benefits costs increases also include \$988,605 for an advised increase of 15% over this fiscal year for health insurance to employees. This amount does not factor any new full-time employees that may be hired in FY27, therefore I am recommending an additional \$20,000 to cover benefits for the onboarding of a full-time Town Engineer. For context, FY24 budgeted coverage for 248 active employees and their families, of which 68 are staff in town departments and 180 are from the School Department. The funding split for active employee health insurance benefits is approximately 69.51% for school employees' coverage, and 30.49% for town offices employees. Retiree employee health insurance benefits costs are approximately 74.29% for 189 school retirees and 25.71% for 84 town offices retirees. The School Department's budget does not bear the costs for the policies of either health, liability or unemployment insurance. The town's health insurance provider, MIIA, has not yet provided the FY27 premium increase report for the town of Maynard, but may be expected in late February or March 2026. MIIA is expected to announce the expected range and average of increases for member communities. The Select Board will need to consider how to compensate for a reported premium increase if received. Alternatively, if funding is available because the final report is less than projections, the Select Board may consider recommendations for supplementing department budgets, or not re-allocate the additional funds and therefore allow for some cushion should substantial health-care costs from claims arise over the course of the year. Consultants have indicated that the town currently has a disadvantageous "loss-ratio", and adds that the health insurance industry is volatile and challenging to budget. Last fiscal year, the town collaborated with unions through the Insurance Advisory Committee (IAC) and successfully executed plan design changes for this fiscal year to offset expectedly substantial cost increases.

The proposed funding amount of a reserve fund is reduced to \$205,000, representing another reduction to this balance from the traditional amount of \$250,000. In FY26, the Reserve Fund was appropriated at \$225,000. Although the Reserve Fund has not been depleted in years past, any reduction to reserves comes with risk.

Funding towards "Public, Educational, Governmental" (PEG) access is offset by revenue provided by local cable network providers. It should be noted that expenses mainly fund positions for the school district's WAVM communication program's teaching staff, and that expenses outweigh contracted-set revenue projections. In consideration of this deficit, this recommended budget does not change the expense budgeted from FY26.

Funding for the "overlay" reserve to offset tax abatements remains at FY26 level which is \$240,000. The town's Board of Assessor's has not recommended releasing overlay funds at this time.

Total expenditures for the TA recommended FY27 budget is \$55,819,534, which is \$1,170,998 or 2.14% over the current FY26 budget.

The FY27 budgets for the Water and Sewer Enterprises, separate from the General Fund, will be presented to the Select Board through a report and recommendations from the Department of Public Works in collaboration with a contracted consulting firm to assess the current operations, future projects and capital investments, appropriate reserve levels, and proposals to the forthcoming utility rates. Free Cash, as described below, is recommended for the acquisition of capital items, which would reduce the burden on the budget and rates.

The newly authorized Solid Waste and Recycling (SW&R) Enterprise Fund will also have a budget recommended for the Select Board to consider presenting for appropriation at Town Meeting. The budget for SW&R will reflect service and processing (“tipping fees” at the regional level) as well as consideration of leasing new receptacles for solid waste or recycling. Town staff are developing proposals using collected information from potential vendors.

Capital:

The Town Administrator’s (TA) Office supported the Capital Planning Committee (“CapCom”) to develop a Capital Improvement Plan (CIP) for FY27. The committee utilized an online platform to collect capital requests from departments, evaluate the requests, and develop a recommended list of projects to fund.

“Free Cash” of funds not used in FY25 is currently estimated at \$1,451,000, and the certified amount is anticipated to be known by February 2026. The allocation of Free Cash is proposed in this TA recommended FY27 budget to be used in the following way:

- Devote \$300,000 towards snow and ice response services, which adds to the usual \$117,000 in the General Fund. The last 5-year average of snow/ice expenditures is \$465,759, with a significant factor of FY25’s expenses totaling \$593,546;
- Provide \$24,000 towards General Stabilization, for a proposed total of \$2,358,040;
- Invest \$25,000 towards “Other Post-Employment Benefits” (OPEB) obligations, for a proposed total of \$1,983,334;
- Contribute \$25,000 to Capital Stabilization, for a proposed total of \$404,620;
- Acquisition of two police cruisers for \$144,000;
- Support the application for state matching funds for the replacement and modernization of the Town Hall’s HVAC system for \$160,000;
- Acquisition of a F550 truck for the Department of Public Works (DPW) for \$207,000;
- Replacement of areas of the Fowler School’s doors for \$60,000;
- Installation of security lighting at Maynard High School for \$50,000;
- Installation of security cameras at Maynard High School for \$110,000;
- Acquisition of a woodchipper for public works for \$75,000;
- Water treatment plant upgrades feasibility study and testing support at the Old Marlborough and Green Meadow well fields for \$30,000;
- Water infrastructure treatment via orthophosphate corrosion control for \$40,000;
- Replacement of the sewer pump supporting the Fowler School for \$30,000;
- Demolition of the bleachers at Alumni Field for \$50,000; and,
- Acquisition and implementation of body cameras for the Maynard Police Department (MPD) for \$121,000. This amount provides funding for a 5-year service plan that covers purchasing, servicing, storage, memory, and training. The MPD is awaiting announcement of a state grant for this amount, and if awarded, these funds could be recommended to be allocated otherwise.

If Free Cash is certified at a higher amount, or if state grants are awarded to offset the costs of the body-cameras, then the Select Board could consider increasing allocation to the stabilization funds or further investments in water or sewer enterprises.

The use of Ambulance Receipts is recommended to purchase capital equipment to support the Fire Department and ambulatory services, including: personnel protective equipment (PPE) and replacement of safety clothing and materials for \$40,000; replacement extraction equipment (“jaws”) for \$70,000; and, acquisition of a LUCAS chest compression device for \$25,000.

My recommendation includes an estimated allocation of “Chapter 90” road and sidewalk infrastructure funding at \$400,000 for the next fiscal year. In FY26, a supplemental state budget bill appropriated additional funds, and the total allocation was \$509,221. But another year of funding at this level is uncertain. For this budget, it is not recommended to enhance this funding from other revenue or budgetary sources. The general fund may be considered to supplement Ch 90 state funding going forward, as the state aid is not enough to keep up with vital infrastructure maintenance. The Department of Public Works is expected to present recommendations for the use of Ch 90 funds to the Select Board as a Pavement Management Program (PMP).

In order to expedite improvements to water capacity, the Select Board will be asked to consider funding schemes for the design and construction of the Water Master Plan’s Phase 2 Rockland Avenue well field and treatment plant. Simultaneously, the state’s Clean Water Revolving Fund (SRF) Program may be sought to secure advantage financing options, such as a 2% interest rate on bonds, rather than the expectedly higher market rate. The SRF is a competitive and limited program. The current estimated cost for design and construction for this phase at Rockland is upwards of \$25,000,000, and the permitting and construction for this project may require 3-5 years until completion. Bonding approval from Town Meeting and a funding scheme of a debt exclusion is recommended to be considered. Projections need to be updated, but applying past reports for a hypothetical 30-year bonding scheme for a \$25 million water project at a conservative 4.5% rate (versus 2% from the state’s financing) may cost \$1,535,000 in the first fiscal year of bonding costs, which could project the Average Single Family (ASF) Households’ tax bill impact to increase by approximately \$357, using FY26 assessed values and classification shift and rates. The Select Board could consider devoting a portion of the Water Enterprise budget towards this bonding scheme expense, which would lower the ASF tax bill. The first year of bonding costs to households is expected not to begin until Fiscal Year 2028 (FY28) as bonds would not be secured until expenses accumulate as the project gets underway.

To provide bonding authorization for the design, permitting and construction of a new well and upgraded treatment plant at Rockland Avenue, a Special Town Meeting may be considered this spring. The Town Administrator and Town Clerk propose a Special Town Meeting on April 13, 2026, in order to be held before the Annual Town Election (May 5, 2026), followed by the Annual Town Meeting, May 18, 2026. The recommendation for a Special Town Meeting is to provide public dialogue and awareness and advocacy for a debt exclusion and bonding authorization prior to the votes at the polls (as the Debt Exclusion is a form of Override requiring both a Town Meeting and Election). Hosting a special town meeting is expectedly less costly than a special election.

Respectfully submitted,

Greg Johnson

	<u>FY26</u>	<u>FY27 TA Recommended</u>	<i>Difference from FY26</i>
<u>REAL ESTATE REVENUES</u>			
Prior Year Levy Limit	\$ 37,744,118	\$ 40,103,661	\$ 2,359,543 6.25%
Proposition 2.5% Increase	\$ 943,603	\$ 1,002,592	\$ 58,989 6.25%
amended new growth / override	\$ 812,000	\$ (812,000)	\$ (812,000) -100.00%
New Growth (Estimate)	\$ 603,940	\$ 350,000	\$ (253,940) -42.05%
	\$ 40,103,661	\$ 41,456,253	\$ 1,352,592 3.37%
Debt Exclusions	\$ 3,296,128	\$ 3,231,366	\$ (64,762) -1.96%
TOTAL TAX REVENUE	\$ 43,399,789	\$ 44,687,619	\$ 1,287,830 2.97%
NET LOCAL AID	\$ 6,327,606	\$ 6,454,158	\$ 126,552 2.00%
TOTAL LOCAL RECEIPTS	\$ 3,726,200	\$ 3,331,000	\$ (395,200) -10.61%
TOTAL BOND PREMIUM REIMBURSEMENT	\$ 18,131	\$ 16,274	\$ (1,857) -10.24%
TOTAL TRANSFERS FROM OTHER FUNDS	\$ 1,572,633	\$ 1,330,484	\$ (242,149) -15.40%
Overlay Surplus			
TOTAL GENERAL FUND REVENUE	\$ 55,044,359	\$ 55,819,534	\$ 775,175 1.41%
<u>EXPENSES</u>			
General Government	\$ 4,422,879	\$ 4,551,222	\$ 128,343 2.90%
Public Safety	\$ 5,963,454	\$ 6,200,716	\$ 237,262 3.98%
Education - Maynard	\$ 24,363,757	\$ 25,177,506	\$ 813,749 3.34%
Education - Assabet	\$ 1,379,301	\$ 1,098,160	\$ (281,141) -20.38%
Public Works	\$ 3,015,067	\$ 2,107,878	\$ (907,189) -30.09%
Culture and Recreation	\$ 732,334	\$ 768,883	\$ 36,549 4.99%
Capital - Debt Service Exempt	\$ 3,314,257	\$ 3,247,640	\$ (66,617) -2.01%
Capital - Debt Service Non Exempt	\$ 103,009	\$ 99,776	\$ (3,233) -3.14%
Capital - Non Debt	\$ -	\$ -	\$ -
Employee Benefits	\$ 10,527,599	\$ 11,760,873	\$ 1,233,274 11.71%
Reserve Fund	\$ 225,000	\$ 205,000	\$ (20,000) -8.89%
PEG Access	\$ 361,880	\$ 361,880	\$ - 0.00%
TOTAL GENERAL FUND EXPENSES	\$ 54,408,537	\$ 55,579,534	\$ 1,170,998 2.15%
Overlay - Assessment	\$ 240,000	\$ 240,000	\$ - 0.00%
TOTAL EXPENDITURES	\$ 54,648,537	\$ 55,819,534	\$ 1,170,998 2.14%

ACCOUNT NAME	FY26 Final	TA Recommended		difference
		FY2027 ATM		
ACCOUNT NAME	FY26 Final	TA Recommended		Variance
114 Total Salaries - Moderator	\$ -	\$ -	\$ -	-
114 Total Other Expenses - Moderator	\$ 205	\$ 205	\$ 205	0.00%
114 Total Moderator Expenses	\$ 205	\$ 205	\$ 205	0.00%
122 Total Salaries - Selectman	\$ 80,147	\$ 82,551	\$ 2,404	3.00%
122 Total Other Expenses - Selectman	\$ 35,100	\$ 28,100	\$ (7,000)	-19.94%
122 Total Selectman Expenses	\$ 115,247	\$ 110,651	\$ (4,596)	-3.99%
129 Total Salaries - Town Administrator	\$ 386,685	\$ 384,885	\$ (1,800)	-0.47%
129 Total Other Expenses- Town Administrator	\$ 21,112	\$ 19,200	\$ (1,912)	-9.06%
129 Total Expenses - Town Administrator	\$ 407,797	\$ 404,085	\$ (3,712)	-0.91%
131 Total Salaries - Finance Committee	\$ -	\$ -	\$ -	-
131 Total Other Expenses- Finance Committee	\$ 500	\$ 500	\$ 500	0.00%
131 Total Expenses - Finance Committee	\$ 500	\$ 500	\$ 500	0.00%
135 Total Salaries - Accountant	\$ 185,090	\$ 186,090	\$ 1,000	0.54%
135 Total Other Expenses- Accountant	\$ 4,830	\$ 4,930	\$ 100	2.07%
135 Total Expenses - Accountant	\$ 189,920	\$ 191,020	\$ 1,100	0.58%
141 Total Salaries - Assessor	\$ 175,118	\$ 175,118	\$ -	0.00%
141 Total Other Expenses-Assessor	\$ 87,100	\$ 90,100	\$ 3,000	3.44%
141 Total Expenses - Assessor	\$ 262,218	\$ 265,218	\$ 3,000	1.14%
145 Total Salaries - Treasurer	\$ 226,829	\$ 226,829	\$ -	0.00%
145 Total Other Expenses-Treasurer	\$ 51,430	\$ 51,730	\$ 300	0.58%
145 Total Expenses - Treasurer	\$ 278,259	\$ 278,559	\$ 300	0.11%
151 Total Salaries - Legal	\$ -	\$ -	\$ -	-
151 Total Other Expenses-Legal	\$ 101,500	\$ 101,500	\$ -	0.00%
151 Total Expenses - Legal	\$ 101,500	\$ 101,500	\$ -	0.00%
155 Total Salaries - Data Processing	\$ -	\$ -	\$ -	-
155 Total Other - Data Processing	\$ 500,055	\$ 577,200	\$ 77,145	15.43%
155 Total Expenses - Data Processing	\$ 500,055	\$ 577,200	\$ 77,145	15.43%
156 Total Salaries - PEG Access	\$ 255,000	\$ 255,000	\$ -	0.00%
156 Total Other - PEG Access	\$ 106,880	\$ 106,880	\$ -	0.00%
156 Total Expenses - PEG Access	\$ 361,880	\$ 361,880	\$ -	0.00%

158	Total Salaries - Tax Title	\$ -	\$ -	\$ -	-	
158	Total Other - Tax Title	\$ 6,700	\$ 6,700	\$ 6,700	-	0.00%
158	Total Expenses - Tax Title	\$ 6,700	\$ 6,700	\$ 6,700	-	0.00%
					\$ -	
161	Total Salaries - Town Clerk	\$ 146,560	\$ 147,060	\$ 500	0.34%	
161	Total Other Expenses-Town Clerk	\$ 16,550	\$ 16,550	\$ -	0.00%	
161	Total Expenses - Town Clerk	\$ 163,110	\$ 163,610	\$ 500	0.31%	
					\$ -	
162	Total Salaries - Elect & Regist..	\$ 935	\$ 935	\$ -	0.00%	
162	Total Other Elect & Regist..	\$ 10,000	\$ 10,000	\$ -	0.00%	
162	Total Expenses - Elect & Regist..	\$ 10,935	\$ 10,935	\$ -	0.00%	
					\$ -	
163	Total Salaries - Election	\$ 15,000	\$ 24,000	\$ 9,000	60.00%	
163	Total Other - Election	\$ 12,500	\$ 15,000	\$ 2,500	20.00%	
163	Total Expenses - Election	\$ 27,500	\$ 39,000	\$ 11,500	41.82%	
					\$ -	
192	Total Salaries - Facilities	\$ 108,845	\$ 117,100	\$ 8,255	7.58%	
192	Total Other - Facilities	\$ 182,255	\$ 182,500	\$ 245	0.13%	
192	Total Expenses - Facilities	\$ 291,100	\$ 299,600	\$ 8,500	2.92%	
					\$ -	
195	Total Salaries - Town Reports Printing	\$ -	\$ -	\$ -	-	
195	Total Other - Town Reports Printing	\$ 10,800	\$ 12,800	\$ 2,000	18.52%	
195	Total Expenses - Town Reports Printing	\$ 10,800	\$ 12,800	\$ 2,000	18.52%	
					\$ -	
429	Total Salaries - Utilities	\$ -	\$ -	\$ -	-	
429	Total Other - Utilities	\$ 417,270	\$ 346,000	\$ (71,270)	-17.08%	
429	Total Expenses - Utilities	\$ 417,270	\$ 346,000	\$ (71,270)	-17.08%	
					\$ -	
500	Total Salaries - Municipal Services	\$ 518,773	\$ 533,796	\$ 15,023	2.90%	
500	Total Other - Municipal Services	\$ 104,270	\$ 107,500	\$ 3,230	3.10%	
500	Total Expenses - Municipal Services	\$ 623,043	\$ 641,296	\$ 18,253	2.93%	
					\$ -	
541	Total Salaries - Council on Aging	\$ 145,419	\$ 148,165	\$ 2,746	1.89%	
541	Total Other - Council on Aging	\$ 227,650	\$ 227,650	\$ -	0.00%	
541	Total Expenses - Council on Aging	\$ 373,069	\$ 375,815	\$ 2,746	0.74%	
					\$ -	
543	Total Salaries - Veterans	\$ 12,000	\$ 12,731	\$ 731	6.09%	
543	Total Other - Veterans	\$ 42,000	\$ 42,000	\$ -	0.00%	
543	Total Expenses - Veterans	\$ 54,000	\$ 54,731	\$ 731	1.35%	
					\$ -	
930	Total Salaries - Capital Projects	\$ -	\$ -	\$ -	-	
930	Total Other - Capital Projects	\$ -	\$ -	\$ -	-	100.00%
930	Total Expenses - Capital Projects	\$ -	\$ -	\$ -	-	100.00%
					\$ -	
945	Total Salaries - Liability Insurance Premiums	\$ -	\$ -	\$ -	-	
945	Total Other - Liability Insurance Premiums	\$ 549,651	\$ 621,097	\$ 71,446	13.00%	
945	Total Expenses - Liability Insurance Premiums	\$ 549,651	\$ 621,097	\$ 71,446	13.00%	

955	Total Salaries - Town Audit	\$ -	\$ -	\$ -		0.00%
955	Total Other - Town Audit	\$ 40,000	\$ 44,000	\$ 4,000		10.00%
955	Total Expenses - Town Audit	\$ 40,000	\$ 44,000	\$ 4,000		10.00%
	Total Salaries - General Government	\$ 2,256,401	\$ 2,294,260	\$ 37,859		1.68%
	Total Other - General Government	\$ 2,528,358	\$ 2,618,842	\$ 90,484		3.58%
	Total Expenses - General Government	\$ 4,784,759	\$ 4,913,102	\$ 128,343		2.68%
210	Total Salaries - Police	\$ 2,846,902	\$ 2,945,400	\$ 98,498		3.46%
210	Total Other - Police	\$ 279,683	\$ 299,183	\$ 19,500		6.97%
210	Total Expenses - Police	\$ 3,126,585	\$ 3,244,583	\$ 117,998		3.77%
220	Total Salaries - Fire	\$ 2,563,241	\$ 2,648,433	\$ 85,192		3.32%
220	Total Other - Fire	\$ 273,628	\$ 307,700	\$ 34,073		12.45%
220	Total Expenses - Fire	\$ 2,836,869	\$ 2,956,133	\$ 119,264		4.20%
	Total Salaries - Public Safety	\$ 5,410,143	\$ 5,593,833	\$ 183,690		3.40%
	Total Other - Public Safety	\$ 553,311	\$ 606,883	\$ 53,573		9.68%
	Total Expenses - Public Safety	\$ 5,963,454	\$ 6,200,716	\$ 237,262		3.98%
300	Total Salaries - Education	\$ -	\$ -	\$ -		0.00%
300	Total Other - Education - Maynard	\$ 24,363,757	\$ 25,177,506	\$ 813,749		3.34%
300	Total Expenses - Education	\$ 24,363,757	\$ 25,177,506	\$ 813,749		3.34%
310	Total Salaries - Assabet Valley Assessment	\$ -	\$ -	\$ -		0.00%
310	Total Other- Assabet Valley Assessment	\$ 1,379,301	\$ 1,098,160	\$ (281,141)		-20.38%
310	Total Expenses- Assabet Valley Assessment	\$ 1,379,301	\$ 1,098,160	\$ (281,141)		-20.38%
				\$ -		
	Total Salaries - Education	\$ -	\$ -	\$ -		0.00%
	Total Other - Education	\$ 25,743,058	\$ 26,275,666	\$ 532,608		2.07%
	Total Expenses - Education	\$ 25,743,058	\$ 26,275,666	\$ 532,608		2.07%
421	Total Salaries - DPW Administration	\$ 274,305	\$ 376,778	\$ 102,473		37.36%
421	Total Other - DPW Administration	\$ 166,000	\$ 63,900	\$ (102,100)		-61.51%
421	Total Expenses - DPW Administration	\$ 440,305	\$ 440,678	\$ 373		0.08%
422	Total Salaries - Construction and Maint.	\$ 486,500	\$ 488,500	\$ 2,000		0.41%

422	Total Other - Construction and Maint.	\$ 448,050	\$ 462,800	\$ 14,750	3.29%
422	Total Expenses - Construction and Maint.	\$ 934,550	\$ 951,300	\$ 16,750	1.79%
423	Total Salaries - Snow and Ice	\$ 85,000	\$ 90,000	\$ 5,000	5.88%
423	Total Other - Snow and Ice	\$ 32,000	\$ 31,000	\$ (1,000)	-3.13%
423	Total Salaries - Snow and Ice	\$ 117,000	\$ 121,000	\$ 4,000	3.42%
491	Total Salaries - Cemetery	\$ 290,000	\$ 295,500	\$ 5,500	1.90%
491	Total Other - Cemetery	\$ 202,512	\$ 299,400	\$ 96,888	47.84%
491	Total Expenses - Cemetery	\$ 492,512	\$ 594,900	\$ 102,388	20.79%
	Total Salaries - Solid Waste	\$ -	\$ -	\$ -	0.00%
	Total Other - Solid Waste	\$ -	\$ -	\$ -	0.00%
	Total Expenses - Solid Waste	\$ -	\$ -	\$ -	0.00%
	Total Salaries - Public Works	\$ 1,135,805	\$ 1,250,778	\$ 114,973	10.12%
	Total Other - Public Works	\$ 848,562	\$ 857,100	\$ 8,538	1.01%
	Total Expenses - Public Works	\$ 1,984,367	\$ 2,107,878	\$ 123,511	6.22%
610	Total Salaries - Library	\$ 583,484	\$ 598,383	\$ 14,899	2.55%
610	Total Other - Library	\$ 96,850	\$ 103,500	\$ 6,650	6.87%
610	Total Expenses - Library	\$ 680,334	\$ 701,883	\$ 21,549	3.17%
612	Total Salaries - Roosevelt Building	\$ -	\$ -	\$ -	0.00%
612	Total Other - Roosevelt Building	\$ 50,000	\$ 65,000	\$ 15,000	30.00%
612	Total Salaries - Roosevelt Building	\$ 50,000	\$ 65,000	\$ 15,000	30.00%
619	Total Salaries - Historical Preservation	\$ -	\$ -	\$ -	0.00%
619	Total Other - Historical Preservation	\$ 2,000	\$ 2,000	\$ -	0.00%
619	Total Expenses - Historical Preservation	\$ 2,000	\$ 2,000	\$ -	0.00%
	Total Salaries - Culture & Recreation	\$ 583,484	\$ 598,383	\$ 14,899	2.55%
	Total Other - Culture & Recreation	\$ 148,850	\$ 170,500	\$ 21,650	14.54%
	Total Expenses - Culture & Recreation	\$ 732,334	\$ 768,883	\$ 36,549	4.99%
710	Total Salaries - Principal Long Term Debt	\$ -	\$ -	\$ -	0.00%
710	Total Other - Principal Long Term Debt	\$ 2,082,000	\$ 2,091,800	\$ 9,800	0.47%
710	Total Expenses - Principal Long Term Debt	\$ 2,082,000	\$ 2,091,800	\$ 9,800	0.47%
751	Total Salaries - Interest Long Term Debt	\$ -	\$ -	\$ -	0.00%
751	Total Other - Interest Long Term Debt	\$ 1,335,266	\$ 1,256,882	\$ (78,385)	-5.87%
751	Total Expenses - Interest Long Term Debt	\$ 1,335,266	\$ 1,256,882	\$ (78,385)	-5.87%

752	Total Salaries - Interest Short Term Notes	\$ -	\$ -	\$ -		0.00%
752	Total Other - Interest Short Term Notes	\$ -	\$ -	\$ -		0.00%
752	Total Expenses - Interest Short Term Notes	\$ -	\$ -	\$ -		0.00%
	Total Salaries - Debt Service	\$ -	\$ -	\$ -		0.00%
	Total Other - Debt Service	\$ 3,417,266	\$ 3,348,682	\$ (68,585)		-2.01%
	Total Expenses - Debt Service	\$ 3,417,266	\$ 3,348,682	\$ (68,585)		-2.01%
910	Total Salaries - Ret Sys Pension Contrib.	\$ -	\$ -	\$ -		0.00%
910	Total Other - Ret Sys Pension Contrib.	\$ 3,315,451	\$ 3,540,120	\$ 224,669		6.78%
910	Total Expenses - Ret Sys Pension Contrib.	\$ 3,315,451	\$ 3,540,120	\$ 224,669		6.78%
				\$ -		
913	Total Salaries - Unemployment Compens.	\$ -	\$ -	\$ -		0.00%
913	Total Other - Unemployment Compens.	\$ 45,000	\$ 45,000	\$ -		0.00%
913	Total Expenses - Unemployment Compens.	\$ 45,000	\$ 45,000	\$ -		0.00%
				\$ -		
914	Total Salaries - Health Insurance	\$ -	\$ -	\$ -		0.00%
914	Total Other - Health Insurance	\$ 6,771,700	\$ 7,780,305	\$ 1,008,605		14.89%
914	Total Expenses - Health Insurance	\$ 6,771,700	\$ 7,780,305	\$ 1,008,605		14.89%
				\$ -		
915	Total Salaries - Life Insurance	\$ -	\$ -	\$ -		0.00%
915	Total Other - Life Insurance	\$ 10,500	\$ 10,500	\$ -		0.00%
915	Total Expenses - Life Insurance	\$ 10,500	\$ 10,500	\$ -		0.00%
				\$ -		
916	Total Salaries - Medicare	\$ -	\$ -	\$ -		0.00%
916	Total Other - Medicare	\$ 384,948	\$ 384,948	\$ -		0.00%
916	Total Expenses - Medicare	\$ 384,948	\$ 384,948	\$ -		0.00%
				\$ -		
	Total Salaries - Employee Benefits	\$ -	\$ -	\$ -		0.00%
	Total Other- Employee Benefits	\$ 10,527,599	\$ 11,760,873	\$ 1,233,274		11.71%
	Total Expenses- Employee Benefits	\$ 10,527,599	\$ 11,760,873	\$ 1,233,274		11.71%
132	Reserve Fund - Original Budget	\$ 225,000	\$ 205,000	\$ (20,000)		-8.89%

SALARIES

General Government	\$ 2,001,401	\$ 2,039,260	\$ 37,859	1.89%
Public Safety	\$ 5,410,143	\$ 5,593,833	\$ 183,690	3.40%
Public Works	\$ 1,135,805	\$ 1,250,778	\$ 114,973	10.12%
Cultural & Recreation	\$ 583,484	\$ 598,383	\$ 14,899	2.55%
Education - Maynard	\$ -	\$ -	\$ -	0.00%

Education - Assabet	\$ -	\$ -	\$ -	\$ -	0.00%
Employee Benefits	\$ -	\$ -	\$ -	\$ -	0.00%
Debt Service	\$ -	\$ -	\$ -	\$ -	0.00%
Reserve Fund	\$ -	\$ -	\$ -	\$ -	0.00%
Peg Access	\$ 255,000	\$ 255,000	\$ -	\$ -	0.00%
TOTAL SALARIES	\$ 9,385,833	\$ 9,737,254	\$ 351,421	3.74%	

OTHER EXPENSES

General Government	\$ 2,421,478	\$ 2,511,962	\$ 90,484	3.74%
Public Safety	\$ 553,311	\$ 606,883	\$ 53,573	9.68%
Public Works	\$ 848,562	\$ 857,100	\$ 8,538	1.01%
Cultural & Recreation	\$ 148,850	\$ 170,500	\$ 21,650	14.54%
Education - Maynard	\$ 24,363,757	\$ 25,177,506	\$ 813,749	3.34%
Education - Assabet	\$ 1,379,301	\$ 1,098,160	\$ (281,141)	-20.38%
Employee Benefits	\$ 10,527,599	\$ 11,760,873	\$ 1,233,274	11.71%
Debt Service	\$ 3,417,266	\$ 3,348,682	\$ (68,585)	-2.01%
Reserve Fund	\$ 225,000	\$ 205,000	\$ (20,000)	-8.89%
Peg Access	\$ 106,880	\$ 106,880	\$ -	0.00%
TOTAL OTHER EXPENSES	\$ 43,992,003	\$ 45,843,546	\$ 1,851,543	4.21%

TOTAL EXPENSES

General Government	\$ 4,422,879	\$ 4,551,222	\$ 128,343	2.90%
Public Safety	\$ 5,963,454	\$ 6,200,716	\$ 237,262	3.98%
Public Works	\$ 1,984,367	\$ 2,107,878	\$ 123,511	6.22%
Cultural & Recreation	\$ 732,334	\$ 768,883	\$ 36,549	4.99%
Education - Maynard	\$ 24,363,757	\$ 25,177,506	\$ 813,749	3.34%
Education - Assabet	\$ 1,379,301	\$ 1,098,160	\$ (281,141)	-20.38%
Employee Benefits	\$ 10,527,599	\$ 11,760,873	\$ 1,233,274	11.71%
Debt Service	\$ 3,417,266	\$ 3,348,682	\$ (68,585)	-2.01%
Reserve Fund	\$ 225,000	\$ 205,000	\$ (20,000)	-8.89%
Peg Access	\$ 361,880	\$ 361,880	\$ -	0.00%
TOTAL EXPENSES MAYNARD	\$ 53,377,837	\$ 55,580,800	\$ 2,202,963	4.13%

overlay	\$ 240,000	\$ 240,000	\$ -	0.00%
	\$ 53,617,837	\$ 55,820,800	\$ 2,202,963	4.11%

TOTAL LOCAL RECEIPTS	FY26	FY27	FY27	
	FY26	FY27	TA Recommendation	difference from FY26
Motor Vehicle Excise	\$ 1,525,000	\$ 1,555,000	\$	30,000
Other excise - Meals	\$ 250,000	\$ 260,000	\$	10,000
Penalties & Interest on Taxes & Excise	\$ 140,000	\$ 125,000	\$	(15,000)
Payments in Lieu of Taxes	\$ 28,000	\$ 28,000	\$	-
Charges for Services - Solid Waste Fees	\$ 500,000	\$ -	\$	(500,000)
Fees	\$ 110,000	\$ 120,000	\$	10,000
Rentals	\$ 61,200	\$ 81,000	\$	19,800
Dept Revenue	\$ 22,000	\$ 50,000	\$	28,000
Other Department Revenue	\$ 30,000	\$	\$	(30,000)
Licenses & Permits	\$ 325,000	\$ 307,000	\$	(18,000)
Fines & Forfeits	\$ 35,000	\$ 30,000	\$	(5,000)
Investment Income	\$ 430,000	\$ 500,000	\$	70,000
Medicaid Reimbursement	\$ 95,000	\$ 100,000	\$	5,000
Marijuana excise tax	\$ 175,000	\$ 175,000	\$	-
TOTAL LOCAL RECEIPTS	\$ 3,726,200	\$ 3,331,000.0	\$	(395,200)

Transfers from Other funds	FY26 amended	FY27	difference from FY26
Water indirect costs	\$ 512,928	\$ 533,445	\$ 20,517.1
Sewer indirect costs	\$ 410,614	\$ 427,039	\$ 16,424.6
Ambulance RR	\$ 43,888	\$ 100,000	\$ 56,112.0
Comcast RR	\$ 105,000	\$ 105,000	\$ -
Verizon RR	\$ 105,000	\$ 105,000	\$ -
<i>Solid Waste & Recycling Indirect Costs</i>	<i>\$</i>	<i>60,000</i>	<i>\$ -</i>
<i>(Free Cash)</i>	<i>\$ 92,026</i>	<i>\$</i>	<i>\$ -</i>
<i>(General Stabilization)</i>	<i>\$ 478,674</i>	<i>\$</i>	<i>(478,674.0)</i>
Total	\$ 1,748,130	\$ 1,330,484	\$ (417,646.3)
	\$ 75,932		

Bond Premiums \$ 16,274

Free Cash	for use in FY27 budget planning		
<i>Estimate</i>	\$	1,451,000	
Certified Amount		<i>tbd</i>	<i>certified date: _____</i>

		<i>Balance as of</i>	<i>Proposed Balance</i>
		<u>12/10/2025</u>	
<i>Reserves:</i>			
Reserve Fund	\$	225,000	\$ 205,000
General Stabilization	\$	2,334,040	\$ 2,358,040
Capital Stabilization	\$	379,620	\$ 404,620
OPEB	\$	1,958,334	\$ 1,983,334
 Snow/Ice (General Fund)	\$	 119,000	\$ 419,000

Expenses	Requests	TA Proposed Investments	
<i>Investments</i>			
Snow & Ice	\$ 300,000	\$	300,000
Capital Stabilization Fund	\$ 100,000	\$	25,000
General Stabilization Fund	\$ 50,000	\$	24,000
Other Post Employment Benefits Fund	\$ 25,000	\$	25,000

Purchases	Requests (CapCom)		
Fowler Doors replacement	\$ 60,000	\$	60,000
High School Lighting	\$ 50,000	\$	50,000
High School Security Cameras	\$ 110,000	\$	110,000
Town Hall HVAC	\$ 160,000	\$	160,000
Fire Safety Equipment	\$ 40,000	\$	-
Fire Extraction Tool	\$ 55,000	\$	-
LUCAS (Fire related)	\$ 15,000	\$	-
Police Cruisers	\$ 144,000	\$	144,000
5-Morbark Woodchipper (DPW)	\$ 75,000	\$	75,000
Ford F550 truck	\$ 207,000	\$	207,000
Water OMR & GM Treatment Feasibility Test	\$ 30,000	\$	30,000
Water Orthophosphate Corrosion Control (P)	\$ 40,000	\$	40,000
Fowler Sewer Pump Replacement	\$ 30,000	\$	30,000

<i>Not from CapCom:</i>			
Alumni Field Bleachers Demolition	\$ 200,000	\$	50,000
Trash/Recycling Bins	\$ 600,000	\$	-
Police Body Cameras	\$ 121,000	\$	121,000
Hometown Heroes Banners	\$ 5,000	\$	-
<i>Balance remaining</i>	\$ (40,000)	\$	-